### **Employee Post-Travel Disclosure Form**

4	Original		Amendment
	Original	ш	Amenument

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure*Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, B-81 Cannon House Office Building, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NO	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001
1.	Name of Traveler: Mark Dawson
2.	a. Name of Accompanying Relative:
	b. Relationship to Traveler:   Spouse   Child   Other (specify):
3.	a. Dates: Departure: June 5, 2019 Return: June 7, 2019
	b. Dates at Personal Expense, if any:
4.	Departure City: Washington, DC Destination: Hot Springs, VA Return City: Washington, DC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: reports of voter feedback and polling of general concerns of the public, ethi
	report from leadership and Rules Committee on how legislation moves through the process
7.	Attached to this form are <i>each</i> of the following, <i>signify that each item is attached by checking the corresponding box</i> :
	a. 🔽 a completed Sponsor Post-Travel Disclosure Form;
	b. The Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and
	the <i>Grantmaking</i> or <i>Non-Grantmaking Sponsor Forms</i> ;  c. $\square$ page 2 of the completed <i>Traveler Form</i> submitted by the employee; <i>and</i>
	d. \( \subseteq \) the letter from the Committee on Ethics approving my participation on this trip.
8.	c.  page 2 of the completed <i>Traveler Form</i> submitted by the employee; and d.  the letter from the Committee on Ethics approving my participation on this trip.  a. I represent that I participated in each of the activities reflected in the attached sponsor's agendary Signify statement is true by checking the box:   b. If not, explain:
	Signify statement is true by checking the box: 🗹
	b. If not, explain:
	- No. 10 M
Lo	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
1 (	
Sig	mature of Traveler: Date: 6/24/2019
I aı	uthorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel</i>
Dis	sclosure Form were necessary and that the travel was in connection with the employee's official duties and would not
cre	rate the appearance that the employee is using public office for private gain.
Na	me of Supervising Member: Kobert Machel Date: Jan 24, 2019
Sig	gnature of Supervising Member:

## **Sponsor Post-Travel Disclosure Form**

Original Amendme	en
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This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Sponsor(s) who paid for the trip: Congressional Institute 2. Travel Destination(s): Hot Springs, VA Date of Return: June 7, 2019 Date of Departure: June 5, 2019 4. Name(s) of Traveler(s): see attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total **Other** Expenses Total Meal Total Transportation Total Lodging (dollar amount per item Expenses Expenses Expenses and description \$434.86 - Room Rental Traveler \$137.50 \$304.04 \$75.92 Accompanying Family Member 6. All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box: I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Date: June 13, 2019 Signature: Title: President Name: Mark Strand Organization: Congressional Institute I am an officer of the above-named organization. Signify statement is true by checking box: Address: 1700 Diagonal Road #730, Alexandria, VA 22314 Email: strand@conginst.org Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

### **TRAVELER FORM**

1	. Name of Traveler: Mark Edward Dawson
2	. Sponsor(s) who will be paying for the trip: Congressional Institute
3.	. Travel Destination(s): Hot Springs, VA
	a. Date of Departure: June 5, 2019 Date of Return: June 7, 2019
	b. Will you be extending the trip at your personal expense?   Yes   No
	If yes, list dates at personal expense:
5.	a. Will you be accompanied by a family member at the sponsor's expense?   Yes   No If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler:  Spouse  Other (specify):
	(3) Accompanying Family Member is at least 18 years of age:  Yes  No
6.	a. Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?   Yes  No
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms:  Yes  No  NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. to better understand recent events impacting legislation and learn how to interact with other offices and the Executive branch
	on legislation as well as hear any recent polling on concerns of the public
	The second of the second pointing on concerns of the public
9.	Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?   Yes  No
10	. For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
tra	rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described avel is in connection with my employee's official duties and that acceptance of these expenses will not create the spearance that the employee is using public office for private gain.
Sig	gnature of Employing Member Robot Haward Date May 6, 2019

### **Primary Trip Sponsor Form**

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1.	Sponsor who will be paying for the trip: Congressional Institute				
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:				
3.					
	a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR				
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: $\square$ OR				
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. $\square$				
	If "c" is checked, list the names of the additional sponsors:				
4.	Provide names and titles of <b>ALL</b> House Members <i>and</i> employees you are inviting. <b>For each House invitee, provide an explanation of why the individual was invited</b> (include additional pages if necessary):  See Addendum & Attached Invitation List				
_					
5.	Is travel being offered to an accompanying family member of the House invitee(s)?  Yes  No				
6.	Date of Departure: June 5. 2019 Date of Return: June 7. 2019				
7.	a. City of departure: Washington, DC				
	b. Destination(s): Hot Springs, VA				
	c. City of return: Washington, DC				
8.	<ul> <li>Check only one. I represent that:</li> <li>a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: ☐ OR</li> </ul>				
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR				
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.				
9.	<ul> <li>Check only one of the following:</li> <li>a. I checked 8(a) or (b) above: </li> <li>b. I checked 8(c) above but am not offering any lodging: </li> <li>c. I checked 8(c) above and am offering lodging and meals for one night: </li> </ul>				
	d. I checked 8(c) above and am offering lodging and meals for two nights:   If you checked this box, explain why the second night of lodging is warranted:				

	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box:</i>
11.	<ul> <li>Check only one of the following:</li> <li>a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box: OR</li> </ul>
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education:
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip:  See Addendum
13.	Answer parts a and b. Answer part c if neccessary:  a. Mode of travel: Air  Rail Bus  Car Other (specify:)  b. Class of travel: Coach  Business First Charter Other (specify:)
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box:
15.	<ul> <li>Check only one. I represent that either:</li> <li>a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR</li> <li>b. The trip involves events that are arranged specifically with regard to congressional participation: </li> </ul>
	If "b" is checked:
	1) Detail the cost <i>per day</i> of meals (approximate cost may be provided): Dav 1 - \$42. Dav 2 - \$76. Dav 3 - \$20
	2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and capacity to handle a large event.
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
	Hotel Name: Omni Homestead City: Hot Springs. VA Cost Per Night: \$94
	Reason(s) for Selecting: Proximity to DC, Availablity, Security & Facility size
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
17.	I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking box:

18.	<b>Total</b>	<b>Expenses</b>	for each	Participant:
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☐ Actual Amounts ☐ Good Faith Estimates		Total <b>Lodging</b> Expenses per Participant	Total <b>Meal</b> Expenses per Participant
For each Member, Officer, or Employee	\$78	\$304	\$138
For each Accompanying Family Member	\$78	\$0	\$138

		Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$446	Room Rental
For each Accompanying Family Member	\$446	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

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- a. I certify that I am an officer of the organization listed below: OR
- b. *Not Applicable*. Trip sponsor is an individual or a U.S. institution of higher education.  $\square$
- 20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.
- 21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: 4/26/2019

Mark Strand

A/26/2019

Date:

Name: \_\_\_\_\_

President

Address:

Title: \_\_\_\_\_

Congressional Institute

Organization:

1700 Diagonal Road #730, Alexandria, VA 22314

703-837-8812

703-837-8812 Telephone: \_\_\_\_\_

strand@conginst.org

Email:

If there are any questions regarding this form, please contact the Committee at the following address:

### Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida *Chairman* Kenny Marchant, Texas *Ranking Member* 

Grace Meng, New York Susan Wild, Pennsylvania Dean Phillips, Minnesota Anthony Brown, Maryland

John Ratcliffe, Texas George Holding, North Carolina Jackie Walorski, Indiana Michael Guest, Mississippi



# U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Christopher A. Donesa
Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

June 3, 2019

Mr. Mark Dawson Office of the Honorable Robert Aderholt 1203 Longworth House Office Building Washington, DC 20515

Dear Mr. Dawson:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Hot Springs, Virginia, scheduled for June 5 to 7, 2019, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Kenny Marchant Ranking Member

TED/KM:adw

# PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Majority personal offices and committee offices as well as policy and communication staff in leadership offices.

# Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

### Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$446.



# Legislative and Communication Directors Conference

June 5-7, 2019



## Wednesday, June 5, 2019

11:30 AM	Buses Depart	Rayburn Horseshoe
3:00 PM	Check-In	Grand Ballroom Foyer
4:00 PM	Welcome Mark Strand, Congressional Institute	Grand Ballroom West
4:10 - 5:15 PM	An Ethics Primer: Preventing Ethics Violations Rob Walker, Wiley Rein LLP	Grand Ballroom West
5:15 - 6:25 PM	Socialism vs. Free Markets David Winston, The Winston Group Myra Miller, The Winston Group	Grand Ballroom West
6:30 - 9:00 PM	Reception & Dinner Jonah Goldberg, American Enterprise Institute/LA Times	Grand Ballroom East

# Thursday, June 6, 2019

8:00 - 8:45 AM	Breakfast		Grand Ballroom East		
9:00 - 10:00 AM	Working with the White House Grand Ballroom West Ben Howard, White House Deputy Director of Legislative Affairs				
10:00 - 11:45 PM	Warren Wright, Author and Pre During this session, we will have	sident, Second We a live poll of th	erational Block in the Electorate Vave Learning Grand Ballroom West the audience. Please download the The poll can be found in the "Voting"		
11:45 - 1:15 PM	Lunch Jimmy Kemp, The Jack Kemp I	Foundation	Grand Ballroom East		
	islative Directors d Ballroom West		Communication Directors Regency Ballroom East		
1:15-2:30 Healthcare Regina Herzlinger, Harvard Business School			The Latest on Digital Media Best Practices Patrick Ruffini, Echelon Insights Liza-Bart Dolan, Facebook		
Natalie J Republic Bill Hug Republic	or: Mark Strand oyce, Office of the House can Leader hes, Office of the House can Whip zewicki, House Republican		Leadership Communicators Moderator: Jessica Towhey Michele Exner, Office of the House Republican Leader Lauren Fine, Office of the House Republican Whip Jeremy Adler, House Republican Conference		
	ne, Hoover Institution poore, Heritage Foundation		Communicating with a Hostile Press/Communicating in the Minority Ed Patru, Direct Communications Co Michael Steel, Hamilton Place Strategies		
6:30 - 9:00 PM	Reception and Dinner Keynote speaker: Mary Kathari	ne Hame, CNN C	Grand Ballroom East		
9:00 - 10:15 PM	The Pursuit A documentary by Arthur Brook	cs, President, Amo	Theater erican Enterprise Institute		

# Friday, June 7, 2019

8:00 - 8:45 AM	Breakfast	<b>Grand Ballroom East</b>
9:00 - 10:00 AM	Strategic Official Outreach: How to Use the MRA Effective Moderator: Mark Strand Max Engling, Office of the House Republican Leader Otto Heck, Rostrum	ely Grand Ballroom West
10:00 - 11:00 AM	The Sausage Factory: The Legislative Process Moderator: Mark Strand Kelly Dixon Chambers, House Rules Committee Hugh Halpern, Former Floor Director, Office of Speaker Paul 1	<b>Grand Ballroom West</b> Ryan
11:00 - 12:00 PM	Professional Development: Securing Your Digital Space Larry Johnson, CyberSponse	Grand Ballroom West
12:00 PM	End of Retreat Buses Depart	Hotel Lobby

#### House Staff [LCD]

First Name Last Name institution Emily Ackerman Deputy Chief of Staff/Legislative Director Office of Rep. Reschenthaler Oren Adaki Office of Rep. Wilson Legislative Director Jeremy Adier Communications Director House Republican Conference Austin Agrefla Office of Rep. Hurd Legislative Director Whitley Alexander Office of Rep. Roe Press Secretary David Allen Legistative Director Office of Rep. Roby Maddie Anderson Office of Rep. Stefanik Communications Director Morgan Anderson Digital Director House Republican Conterence Jessica Andrews Communications Director House Committee on Judiciary Julia Legislative Director Angelotti Office of Rep. Stefanik Ashley Antoskiewicz Legislative Director Office of Rep. LaHood Elise Argall Communications Director Office of Rep. Reschenthaler Patrick Arlantico Legislative Director Office of Rep. Williams Eric Arndt Legislative Director Office of Rep. Collins (NY) Lauren Aronson House Committee on Budget Communications Director T.W. Arrighi Communications Director Office of Rep. Banks Gus Ashton Legislative Director Office of Rep. Spano Attebery Deputy Communications Director House Committee on Appropriations Matt Atwood Communications Director Office of Rep. Tipton Cole Avery Communications Director Office of Rep. Abraham Maggie Ayrea Office of Rep. Graves (LA) Legislative Director Kevin Baird Communications Director Office of Rep. Griffith Jimmy Ballard Legislative Director Office of Rep. Davis Walker Barrett Legislative Director Office of Rep. Waltz Kristina 8aum Communications Director-Designate House Committee on Natural Resources Mark Sednar Director of Strategic Communications Office of the Leader

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Preston	Be <b>i</b> l	Legislative Director	Office of Rep. Hudson
Chris	Berardi	Communications Director	Office of Rep. Rooney
Chris	Bien	Deputy Director of Floor Operations	Office of the Leader
Aaron	Bill	Legislative Director	Office of Rep. Roe
Lauren	Billman	Legislative Director	Office of Rep. Miller
Jeff	Billman	Legislative Director/Deputy Chief of Staff	Office of Rep. Hern
Jeff	Bishop	Legislative Director	Office of Rep. Stauber
Matt	Błackweli	Legislative Director	Office of Rep. Dunn
Meredith	Blanford	Communications Director	Office of Rep. Multin
Hanna		Communications Director	Office of the Leader
	Bogorowski		
Patrick	Bond	Communications Director	Office of Rep. Lucas
Jake	Bornstein	Legislative Director	Office of Rep. Curtis
Army	Bos	Legislative Director	Office of Rep. Sensenbrenner
Grady	Bourn	Legislative Director	Office of Rep. Carter (TX)
Maria	Bowie	Deputy Chief of Staff/Legislative Director	Office of Rep. Cole
Michelle	Bowling	Communications Director	Office of Rep. Comer
Parish	Braden	Deputy Staff Director	House Committee on Natural Resources
Sean	Brady	Deputy Chief of Staff and Legislative Director	Office of Rep. Buchanan
Alex	Briggs	Legistative Director	Office of Rep. Gibbs
Sara	Broadwater	Communications Director	Office of Rep. Williams
Greg	8rooks	Legislative Director	Office of Rep. Wenstrup
Michael	Brooks	Legislative Director	Office of Rep. Marshali
Joanna	Brown	Legislative Director	Office of Rep. Walberg
Brandy	Brown	Communications Director	Office of Rep. Perry
Joey	Brown	Communications Director	Office of Rep. Smith (MO)
Melissa	Brown	Digital Director/Press Secretary	Office of Rep. Gosar
Zack	Brown	Press Secretary	Office of Rep. Young
Jennifer	Brown		

Arthur	Bryant	Communications Director	Office of Rep. Wagner
Daniel	Bucheli	Communications Director	Office of Rep. Spano
Chris	Buki	Legislative Director	Office of Rep. McKinley
Luke	Bunting	Communications Director	Office of Rep. Marchant
Rory	Burke	Legislative Director	Office of Rep. Gosar
Nick	Bush	Deputy Chief of Staff/Legislative Director	Office of Rep. Stivers
Riley	Bushue	Legislative Director	Office of Rep. Walden
John	Busovsky	Legislative Director	Office of Rep. Thompson
Christina	Cameron	Deputy Press Secretary	Office of the Leader
Rebecca	Card	Communications Director	Office of Rep. Brooks (IN)
Emily	Carfin	Communications Director	Office of Rep. Gonzalez (OH)
Mary	Carpenter	Communications Director	Office of Rep. Carter (GA)
Colin	Carr	Deputy Chief of Staff/Legislative Director	Office of Rep. Loudermilk
Machalagh	Carr	General Counsel	Office of the Leader
Will	Саггасо	Legislative Director	Office of Rep. Gianforte
Charles	Castagna	Legislative Director	Office of Rep. Joyce (OH)
Andre	Castro	Press Secretary	Office of Rep. Flores
Micah	Cavanaugh	Deputy Chief of Staff/Communications Director	Office of Rep. Wright
George	Cecala	Communications Director	Office of Rep. Posey
Claude	Chafin	Director of Communications	House Committee on Armed Services
Joe	Chelak	Communications Director	Office of Rep. Riggleman
Bill	Christian	Legislative Director	Office of Rep. Weber
Carson	Clark	Communications Director	Office of Rep. Aderholt
Brandon	Cockerham	Communications Director	Office of Rep, Loudermilk
Erin	Collins		Office of Rep. Balderson
Michael	Comer	Digital Director	Office of the Whip
Caralee	Conklin	Legislative Director	Office of Rep. Gohment
Jason	Cooke	Legislative Director	•
		Cogramme Criticity	Office of Rep. Rouzer

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Sarah	~ .		
	Cortey	Press Secretary	House Committee on Rules
Charles	Согтей	Deputy Speechwriter	Office of the Leader
Catherine	Costakos	Communications Director	Office of Rep. Luetkemeyer
Seana	Cranston	Deputy Chief of Staff/Legislative Director	Office of Rep. Massie
Jennifer	Cressy	Communications Director	Office of Rep. McClintock
James	Crotty	Communications Director	Office of Rep. Fortenberry
Anthony	Cruz	Communications Director	Office of Rep. Buchanan
Cate	Cullen	Communications Director	Office of Rep. Olson
Jared	Culver	Legislative Director	Office of Rep. Perry
Sarah	Czufin	Legislative Director	Office of Rep. Baird
Miranda	Dabney	Press Secretary	Office of Rep. Hern
Ted	Dacey	Deputy Chief of Staff and Communications Director	Office of Rep. Mooney
Rob	Damschen	Communications Director	House Committee on Ways and Means
Tim	Daniels	Legislative Director	Office of Rep. Harris
Elizabeth	Daniels	Communications Director	Office of Rep. Newhouse
Reginald	Darby	Legislative Director	Office of Rep. Steube
Andrew	David	Press Secretary	Office of Rep. Higgins
Alex	Davidson	Communications Director	Office of Rep. Mitchell
Mark	Dawson	Legislative Director	Office of Flep. Aderholt
Jefferson	Deming	Legislative Director	Office of Rep. Westerman
John	Deoudes	Legislative Director	Office of Rep. Marchant
Julie	Devine	Legislative Director	Office of Rep. Graves (MO)
Ross	Dietrich	Legislative Director	Office of Rep. Gonzalez (PR)
Matt	Diller	Legislative Director	House Committee on Rules
Jared	Diffey	Legislative Director	Office of Rep. Jordan
Justin	Discigil	Communications Director	Office of Rep. Walden
Kelly	Dixon	Staff Director	House Committee on Rules
Robert	Donachie	Communications Director	Office of Rep. Roy

Ronald	Donado	Legislative Director	Office of Rep. Lesko
Zach	Dooley	Senior Legislative Assistant	Office of Rep. Burchett
Heather	Douglass	Communication Director	Office of Rep. Baird
Kevin	Dowling	Legislative Director	Office of Rep. Zeldin
John	Drzewicki	Policy Director	House Republican Conference
₩.jn	Dunham	Deputy Chief of Staff for Policy	Office of the Leader
Jordan	Dunn	Press Secretary	Office of Rep. Gallagher
Katherine	Duveneck	Legislative Director	Office of Rep. Schweikert
Suanne	Edmiston	Legislative Director	Office of Rep. King (IA)
Andrew	Eisenberger	Communications Director	Office of Rep. Kelly (PA)
John	Elizandro	Communications Director	Office of Rep. Rouzer
Ben	Elleson	Legislative Director	Office of Rep. Long
Jaryn	Emho!	Chief of Staff and Communications Director	Office of Rep. Webster
Richard	England	Legislative Director	Office of Rep. Olson
Max	Engling	Deputy Member Services Director	Office of the Leader
Ryan	Ethington	Legislative Director	Office of Rep. Gooden
Jordan	Evich	Deputy Chief of Staff/Legislative Director	Office of Rep. Herrera Beutler
Michele	Exner	Communications Director	Office of the Leader
Alan	Feyerherm	Deputy Chief of Staff/Legislative Director	Office of Rep. Fortenberry
Jay	Fields	Policy Director	Republican Study Committee
Cari	Fike	Legislative Director	Office of Rep. Palmer
Hugh	Fike	Legislative Director	Office of Rep. Cloud
Lauren	Fine	Communications Director	Office of the Whip
Casey	Fitzpatrick	Legislative Director/Deputy Chief of Staff	Office of Rep. Armstrong
Kevin	Fogarty	Chief of Staff/Communications Director/Scheduler	Office of Rep. King (NY)
lan	Foley	Legislative Director	Office of Rep. Nunes
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Landon

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Legislative Director

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